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SUMMARY AND RECOMMENDATIONS FOR THE COMMITTEE

SUGGESTION NO. 69-343: dated 9 May 1969

GS-11

Security Officer Support Services/OS

A. Summary of Suggestion

1. Background

a. The suggester was assigned to make a security survey of Office of Finance Courier Routes starting 11 October 1968 to determine if:

- (1) A replacement was needed for the 1966 Pontiac armored car damaged in an accident,
- (2) The 1952 recommendation that the Agency have an armored car was still valid, and,
- (3) Any existing procedural vulnerabilities existed. (The last security survey of Finance Courier Routes was made in July 1962 when the Office of Finance was in Headquarters Building).
- b. On 8 November 1968, the Director of Security sent an information report to the Deputy Director for Support concerning action taken and recommended. By memorandum of 22 November 1968, the Deputy Director for Support replied that:

He believed that Office of Finance and Office of Security did not go far enough in protecting Agency currency transfers; and, he would therefore like to see a system for the accompaniment by armed Security Officers of the shipment from point to point. Finally, the DDS instructed the Director of Security to take the necessary action to effect a proper control of money transfers.

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COMPARATIVE SAVINGS DATA

<u>:</u>	Suggestion	No.	69-343	

FORM	ER SYSTEM				•	Est. Annual Costs
Α.	Office of Securi	ty (for Fund	s Escort)			
	Man Hours (
25X1A	100 - Total -	Key and re	turn \$5.56/hr)*			\$ 6,672
В.	Vehicle Costs	${ m T}{\it r}{ m i}{ m p}{ m s}$	Cost Per	Monthly		
	Building	Monthly	Trip	Cost		
	Headquarters TSD	20 20	\$1.70 1.00	\$ 34.00 20.00		
	NPIC	20	2.00	20.00		
25X1A	1000 Glebe	<u>, 4</u>	1.00	4.00		
	and Return (Security Escort)	20	2.90	58.00		
	TOTALS	65		\$118.00		1,416
C.	Office of Financ	ce				÷
	Man Hours f	•	of Funds - 111 uallv (GS-09			*
	average) @ \$4.	•	, (===			5,420
	Estimated C	ombined Tot	al: OS escort	and		

\$13,508

*December 1968 rates

OF Courier Cost and Vehicle Expenses

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•••	•	
		Est. Annual Costs
ADOPTED SYSTEM (effective 17 Dec	ember 1968)	
OS escort service: 15 hours mont annually @\$5.56 (GS-11/5)	thly or 180 hours	\$1,000
Vehicle Costs:		
OF Courier Trips: one ea. mont South, NPIC, 1000 Glebe, and monthly	thly to Rosslyn, - total \$10	
25X1A	A 25X1A	120
Security Escort: 5 trips monthly to Headquarters and return at \$1.	from OS at	72
OF Courier Trips: 15 monthly hou	irs or 180 hours	•
annually @ \$4.07 hourly	100 110 115	733
Estimated Combined Total: OS Es Courier Cost and Vehicle Expens	cort and OF	
ADOPTED SYSTEM		\$1,925
RECAPITULATION:		
THOUSE IT OF ALTON:	**************************************	
Former: Annual Man Hour and V	rehicle	,
Costs	\$13,508	

Former:	Annual Man Hour and Vehicle Costs	\$13,508
Adopted:	Annual Man Hour and Vehicle Costs	1, 925
	Estimated Reduced Costs Annually	\$11 583

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8 June 1970

MEMORANDUM FOR THE RECORD

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SUBJECT: Suggestion No. 69-343 -

1. Gave the original of the attached "Summa ry and Recommendations for the Committee" to Mr. Lester Bush, Director of Finance to read. I said we'd like to have the case on this week's Committee Agenda and would appreciate his comments or concurrence. I also mentioned that Chief, Physical Security Division, Office of Security told me of their meeting on 15 May 1970 to discuss the suggester's role in the improvement.

- 2. After reading the summary, Mr. Bush said:
- a. The savings in man-hours for Finance personnel are not really actual savings. Their couriers have other duties for use of the vehicle and they are not really saving people as such. (I offered to eliminate the Finance portion of man-hour savings from the total calculation for award purposes. However, Mr. Bush said this would not be necessary because it would really not make that much difference in relationship to the overall total.)
- b. He had some doubt in his mind as to the degree of credit due the suggester for the improvement. However, he thought it should be judged in favor of the suggester -- and really, that this should be our approach in all potential award cases. (I asked if any Finance Careerists, in his opinion, deserved credit for any portion of this case; he said, no.)
- c. was the catalyst that came along at the right time and he should be given the benefit of any doubt.
- d. Movement of the funds to Headquarters has been in his thoughts, as Director of Finance, for some time. There are many more desirable ideas that Finance would like to see implemented that could benefit the Agency. For example, he could make a study to prove that it would be more advantageous and save the Agency money

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to have Finance back in Headquarters. In this way, they could better support the Clandestine Service, their most active customer, more effectively. In this case, came along at the right time and deserves the credit.

Executive Secretary
Suggestion Awards Committee

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MEMORANDUM FOR: Executive Secretary, Suggestion

Awards Committee

SUBJECT

: Suggestion No. 69-343

1. Reference is made to the attached memorandum dated I August 1969 from the Office of Finance. That memorandum makes two points which the information set forth below will refute. The two points made by the Office of Finance are: (a) "The decision to create decentralized disbursing facilities and to move the principal funds custodian to Headquarters . . . were made by the Director of Finance based upon recommendations of staff officers within the Office of Finance;" and (b) "We believe that personnel (OS) involved in those consultations were performing official duties; in the circumstances we believe it inappropriate for a monetary award to be made to the suggestor.

2. In the second point made by the Office of Finance above, they confirm and admit, in their own words, that the suggestor of the above changes was an Office of Security representative.

	3. This is confirmed by the facts in the case, which are that	1 1
	and land in early December 1968.	IA
5X1A	net with the Physical of the Office of Finance in the Physical	
	ecurity Division offices, having invited to come over to	
	ear these suggestions and ideas and new concepts which	Α
•	ad come up with which would drastically reduce OF costs and reduce	
	nost substantially the risks of considerable magnitude in the trans- 25X1A	
	ortation of very large amounts of funds. At that meeting	
	rought up these concepts with who subsequently took them 25X1A	
	nd described them to the Director of Finance.	

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4. It is quite immaterial in this case what coordinating offices or change of command approve a new idea or new concept on which an award is being based. The issue is who made the suggestion which is worthy of an award. The facts are clear cut in this case. did so. and Mr.
5. Secondly, the concept was clearly over and above line of duty requirements. The line of duty requirements from the Deputy Director for Support were that the Office of Security arrange armed security escorts for the funds being moved by the Office of Finance. The innovation and suggestion which with were totally separate and apart from that requirement. The line of duty requirements would have been readily satisfied simply by a schedule of armed OS escorts for the funds, and nothing else.
6. Attached are copies of memoranda which document the above statements. In summary, the suggestion and innovation which has resulted in substantial savings already to date in manpower and in reduced risk to the Agency was an idea originated by It merits an incentive award as described in the attached Employee Suggestion Number 69-343. Equity should be done this OS employee by recognition of this suggestion award. We shall be glad to have and and appear before 25X1A the Suggestion Awards Board to review the exact circumstances and sequences of events in detail with the Board to confirm exactly what happened.
7. The point in this matter is clearly this: It is immaterial who approved the suggestion; the question is, who made the suggestion and was it line of duty. was clearly not line of duty. 25X1A

Chief, Physical Security Division

Atts

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